

# THE ONTARIO HOSPITAL PLANNING REDEVELOPMENT PROCESS



The Government of Ontario requires hospitals to follow a planning process for major redevelopment, including building new hospitals. This is a 5-stage process.

## Stage 0: Pre-Capital

This stage involves making an appeal to the Government of Ontario for permission to plan a new hospital, detailing the needs of the community and why a new hospital will meet them. BCHS began this Pre-Capital stage in February 2020.

Moving into Stage 1 requires approval and funding, which was granted on March 9, 2022.

## Stage 1A: Master Program

Includes all program and service elements.

Develop a 30-year vision for the hospital and the community's healthcare needs with extensive participation from our community, staff, and physicians. It outlines projected community needs, and the model of care, services, and facilities we'll require to meet those needs. This work was started in March 2022.

## Stage 1B: Master Plan

Includes all physical and cost elements

Adds more details to the high-level vision outlined in Stage 1A, including a multi-year infrastructure plan, technical building assessment for each of our sites, business case for the facility development plan, and estimated project timelines. This will take a year or more to complete and will continue to incorporate input from the community, staff, and physicians.

Our Master Planning Steering Committee, consisting of hospital leadership, the Mayors of Brantford and Brant County, Chiefs of Six Nations and Missisaugas of the Credit, our local MP and MPP, a member of the Mayor's task force, the Brant Community Healthcare System Foundation, and patient family advisors will develop a master plan to be approved by the Brantford-Brant Ontario Health Team and the Ministry of Health.



## Stage 2: Functional Program

This stage includes a detailed look at our programs and services and how these fit into facility planning. It defines the scope of the project in terms of the programs and services being proposed. The Functional Program also describes staffing impact, major equipment and space requirements and required department adjacencies.

## Stage 3: Preliminary Design

During this stage, detailed design and technical specifications, called Output Specifications, are prepared describing the hospital's mandatory requirements for development of the site, building infrastructure and the design of exterior and interior components of the facility.

These specifications will become part of the Request for Proposal (RFP) sent out to prequalified bidding teams that consist of contractors and consultants who will complete the design and ultimately build the hospital.

## Stage 4: Working Drawings

This is the pre-construction phase, when the bidding teams will prepare and present their submissions through a series of commercially confidential meetings. Their final submissions will be evaluated and one of the teams will be awarded the contract.

We are currently at this stage with our Emergency Department Redevelopment project.

## Stage 5: Implementation

Once the contract has been awarded, construction begins.

It should be noted that the timing from Stage 2 to Stage 5 can take 5 to 10 years.